



# Canadian CED Network 2004 Annual Report



The Canadian **CED** Network

Le Réseau canadien de **DÉC**

Strengthening Canada's Communities

Des communautés plus fortes au Canada



## The Story of the Geese



**W**hen Geese fly in formation, they create their own unique form of teamwork. As each bird flaps its wings, it creates an uplift for the bird immediately following. By flying in their "V", the whole flock adds at least 71% more flying range than if each bird flew on its own.

When a goose falls out of formation, it suddenly feels the drag and resistance of trying to go it alone, and quickly gets back into formation to take advantage of the lifting power of the bird in front.

When the lead goose gets tired, it rotates back in the V, and another goose flies point.

Geese honk from behind to encourage those up front to keep up their speed.

When a goose gets sick, or is wounded and falls out of formation, two other geese fall out with their companion and follow it down to lend help and protection. They stay with the fallen goose until it is able to fly, or until it dies, and only then do they launch out on their own, or with another formation to catch up with their group.

## Message from the President

**F**rom our beginnings as a small alliance of community economic development (CED) organizations, the Canadian Community Economic Development Network (CCEDNet) has grown into a truly Pan-Canadian network of practitioners from every region of our country. The potential of our Network – and the strength of our voice – is exponentially greater than the current roster of members indicates because many are themselves associations and networks. Each of these, in turn, represents diverse groups and individuals across Canada that share an interest in and commitment to CED.

The current national policy environment presents an exciting opportunity to increase recognition of CED and the Social Economy. Across the country our members are promoting a common agenda to ensure that the federal government's investment in the social economy builds a foundation for sustained and strategic action in local communities. Our participation in the National Roundtable on the Social Economy and in regional forums has raised the profile of CED and has advanced CCEDNet's own policy agenda.

In the year ahead we are committed to collaborating with members and partners to ensure that the social economy policy and programs respond to the needs of our communities. Advances have been made this past year. Yet in many respects our work has just begun!

Reflecting on the accomplishments of the past year, it is important to acknowledge the hard work and commitment of Rupert Downing, our Executive Director, along with our staff, board, committees, members, and funding partners. Their extraordinary commitment to social and economic development in Canada's communities

has been a significant factor in the strengthening of our CED movement.

We have an exciting year before us. As a member-led organization, we are committed to recognizing the value and contributions of our diverse membership. We continue to explore ways in which we can support, respond to, and profile the needs of our members wherever they may live and work. We remain committed to building the capacity of both CED practitioners

*As a member-led organization, we remain committed to building the capacity of both CED practitioners & organizations, advancing CED knowledge & research, & advancing our policy agenda while strengthening our network's internal operations.*

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*The Social Economy is about building assets and enterprises collectively owned by communities to generate both social and economic benefits. This includes social assets (e.g., housing, child care.), social enterprises, equity and debt capital for community investment, social purpose businesses, community training and skills development, integrated social and economic planning, and capacity building and community empowerment. The social economy is being created by organizations and enterprises that generate both social and economic benefits, bringing entrepreneurship and social goals together in new forms of social innovation.*

*(From "Social Economy Roundtable Consultation Briefing Notes," CCEDNet National Policy Council)*

and organizations, advancing CED knowledge and research, and advancing our policy agenda while strengthening our network's internal operations.

On behalf of the board and the staff, I thank you for your commitment to the network and to improving social and economic conditions in our

communities. I deeply appreciate the opportunity to serve in the role of president of this incredible network. I look forward to working with you to address the many challenges and opportunities that the coming year holds.

Warmest regards,  
Cathy Harrington, President

## Executive Director's Report

**C**CCEDNet's 2004 Annual Report provides members, partners, and others interested in our work with a snapshot of the year's accomplishments, from regional networking to research to policy to practitioner development and to governance.

These give part of the story - the visible "tip of the iceberg" of the thriving association of community development organizations and practitioners that CCEDNet has become. Beneath the surface, however, there is an abundance of stories that showcase the hard work of the many volunteers, staff, and partners who share a common vision of social and economic justice for Canada's communities.

All this work demonstrates two essential aspects of CCEDNet's role and strategy. First, CCEDNet - as a values-driven association of people and organizations working for the public good - has laid out a clear path for contributing to a strong civil society. As a civil society organization, we are working to enhance the wider public interests of better social, economic, and environmental conditions in our communities. We do this independently and in collaboration with social economy partners, government, and the private sector. Funding relationships do not compromise our stance on social and economic disadvantage, its causes, and how it is to be resolved. We seek to strengthen the capacity and genuine voice of grassroots community organizations to discover solutions in their own settings - urban, rural, Aboriginal, and northern - and to involve a diversity of people.

Second, CCEDNet is promoting a learning practice on which to build "informed solidarity." A peer learning approach, grounded in the interdependence of learning and practice ("learning while doing"), will strengthen both our practice and our policy. It will enable us to build

Photo: washing & packaging of organic carrots  
(Small Scale Food Processor Association, B.C.).



*This work demonstrates two essential aspects of CCEDNet's role and strategy. First, CCEDNet has laid out a clear path for contributing to a strong civil society... Second, CCEDNet is promoting a learning practice on which to build "informed solidarity."*

Photo: Andrews Street Family Centre, Winnipeg (Proceedings of the 2002 National CED Conference).

a unique evidence base for policy development and roots the solidarity among CED and social economy organizations in a greater depth of understanding. This approach extends to our staffing practices, where we have deliberately created learning opportunities for young people. It also extends to our funding approaches, where we have gone after external funding that enables us to open up peer learning opportunities for more of our members on subjects of importance to them.

These two thrusts in our work must continue if we are going to meet the challenges presented by greater government involvement and by exploring with other sectors the meaning and place of the "social economy." We look forward to working with all of our members, partners, and colleagues on these approaches to building a strong CED and social economy movement in the coming year.

Rupert Downing, Executive Director

## 2004 - A Year of Change, Challenge, & Impact

**F**or CCEDNet's National Policy Council, the commitment to the social economy expressed in the 2004 Throne Speech was both an achievement and a challenge. CCEDNet has worked hard with the Chantier de l'économie sociale to engage the federal government in this initiative. With the directive from the Prime Minister, the challenge is to move from the conceptual stage to the creation of a valuable tool for CED practitioners in their communities.

The Policy Council used the existing CCEDNet framework (capacity building, human capital resource development, and access to financial tools) to focus their deliberations and

participation in discussions, membership engagement, and national and regional consultation. We are pleased with the initial process and are looking forward to using this federal "down payment" of \$132,000,000 to support and strengthen the national, regional, and local efforts of CED within the social economy.

The Human Capital subcommittee's research into the results of the changes made to HRSDC program administration has opened up a national debate on the issue. In collaboration with partners, the committee has disseminated findings and stories about the loss of community

resources and services. This is bringing attention to and, hopefully, is helping to turn around policies and procedures that are having a devastating impact on a number of CCEDNet members.

It is four years since CCEDNet held a national forum on public policy priorities for advancing community economic issues nationally and for creating the policy framework to promote our

members' success locally. The Policy Council is currently in the process of preparing for a national consultation process that will be both broad and inclusive. It will examine CCEDNet's public policy positions and initiatives, and will bring them up to date.

The Policy Council strengthened its membership through broader and more inclusive participation in both our Human Capital and Financing sub-committees. Co-chairs Mike Lewis, of the Centre for Community Enterprise, and Garry Loewen, a CED consultant from Winnipeg, have stepped down. David LePage, of Fast Track to Employment, was elected to be the new chair and Rosalind Lockyer, of PARO, was elected to be the new vice-chair.

For more information regarding **CCEDNet's policy framework or its position on the Social Economy and HRSDC**, visit CCEDNet's web site at [www.ccednet-rcdec.ca/en/pages/policycouncil.asp](http://www.ccednet-rcdec.ca/en/pages/policycouncil.asp).

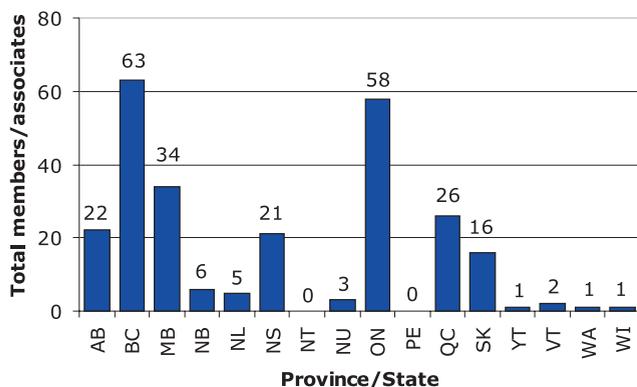
## The Challenge of Growth

**C**CCEDNet has become a leader in offering Canadian communities a venue to express their desire to grow in an equitable and sustainable manner. We increased our active membership by 174 new members in 2004, to a total of 357. The secret to building a stronger future lies in making the most of our current strengths.

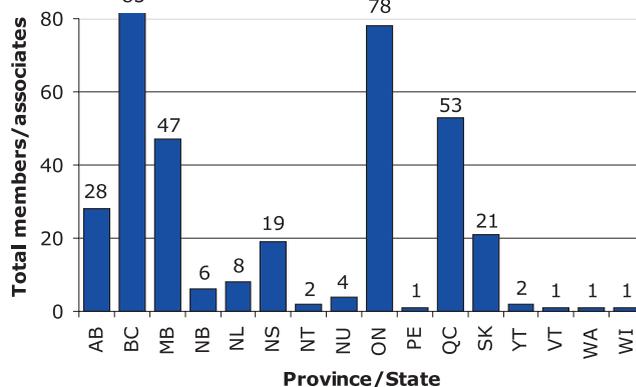
Now that governance issues have been elevated to the level of a standing committee (see sidebar, next page), the Membership Committee can focus its activities on its core mandate:

- To engage members in developing membership policies.

**CCEDNet Membership, December 31, 2003**  
(259 members/associates)



**CCEDNet Membership, January 31, 2005**  
(357 members/associates)





*The federal commitment to the social economy challenges us to move it from the conceptual stage to the creation of a valuable tool for CED practitioners in their communities.*

Photo: Maria Gomez, manager of Fripe-Prix clothing store, Renaissance Montréal.

- To encourage members to be active in building and promoting the network.
- To ensure that members are involved in outreach to the overall field of CED in Canada.
- To ensure that members, in their efforts to build their internal capacity to advance CED, have access to CCEDNet support services.

Under the leadership of Peter Frampton and Caroline Lachance, the Membership Committee will play a role in developing relationships between CCEDNet and regional networks, creating strategic alliances, and in engaging members in strategic planning and the development of public policy. The committee will also continue its work of strengthening democratic processes and inclusion.

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### ***Governance becomes a standing committee***

*Formerly under the auspices of the Membership Committee, the responsibilities of the Governance subcommittee grew to such an extent in 2004 that it has now become a standing committee in its own right. The Governance Committee will research and develop governance policies and procedures that ensure the effective and democratic governance of the organization. This year, the committee has developed a CCEDNet Personal Information Protection Policy and researched ways to improve parliamentary procedures.*

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## **Developing Effective Practice**

**W**hat skills and knowledge should CED practitioners have in order to be effective? In 2004 the Practitioner Development Committee took measures to strengthen CCEDNet's infrastructure for developing the capacity of CED practitioners. The vital step has been to complete a framework and proposal for the Jobs Initiative, a project designed to identify the core competencies of CED practitioners and CED associations alike.

This is not a roundabout way to broach issues of certification or accreditation of CED practitioners. Rather, it is the first step to ensuring that practitioners in any area of the country have reasonable access to opportunities to develop the skills and knowledge essential to their work.

The committee has devoted much of its energy to deciding and understanding what is necessary to developing CED leadership. It has also made

progress in other areas, however. Here's a snapshot of what we've been up to.

First, we've devised an Inventory of CED Education and Training Programs. The Inventory will provide CCEDNet members with a description of learning opportunities in their region that are offered by a variety of sources, including:

- post-secondary institutions with formal CED programs or courses (e.g., Simon Fraser University)
- CED-related associations and networks (e.g., Canadian Cooperative Association)
- non-profit or for-profit technical assistance providers and consultants registered as CCEDNet members

The Committee plans on having the inventory available online by Autumn 2005 so it can share this valuable information with our members.

Second, the "101" series of workshops, developed with major assistance from the

Membership Committee, will provide an introduction to key issues and competencies common to all CED practitioners (e.g., evaluation, advocacy). Some of these will be tested at the 2005 annual conference.

Third, we have revised our member package and reworked our terms of reference. These, along with the conflict of interest and inclusion policies and Strategic Alliance Guide developed by Membership Committee, and the membership recruitment drive planned for the coming year, will ensure that our work is transparent, inclusive, and effective.

All in all, 2004 was a busy year for the Practitioner Development Committee. We think that 2005 – and beyond – will be even busier. Our efforts will benefit from the guidance of a new chair. Diana Jedig, Executive Director of the Ontario Association of Community Futures Development Corporations, will begin her term in May 2005.

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## Emerging Leaders Tele-Learning

**I**n 2004, Emerging Leaders demonstrated one of youth's key assets: the ability to be flexible and innovative! After spending four months meticulously developing a workshop for the Trois-Rivières conference, it was cancelled at the last minute. A group of Francophone youth had a workshop scheduled at the same time. The two groups couldn't accept having two separate workshops - so they merged the two into one. Co-chair Victoria Morris broke down the cultural and language barriers to facilitate a meaningful exchange.

Since Trois-Rivières, the number of people interested in the Emerging Leaders subcommittee has grown from a core group of seven individuals to a network of 45. To respond to this increased interest, the subcommittee organized two regional networks. Thanks especially to Wayne Kelly, the subcommittee's other co-chair, Manitoba Emerging Leaders has been meeting since September 2004. The B.C. group, named "The New Theory," has been an active participant in the planning, development, and implementation of Lead Out Loud: BC's

*Since Trois-Rivières, the number of people interested in the Emerging Leaders subcommittee has grown from a core group of seven individuals to a network of 45.*

Photo: 2004 National CED Conference, Trois-Rivières

Youth Community Leadership Summit 2005. The distinctive name of the B.C. subcommittee reflects their desire to create new ideas about how to develop sustainable, healthy, inclusive communities.

Emerging Leaders has started tele-learning dialogues as another testament to their ability to innovate and respond to a growing network. These dialogues are based on a peer-to-peer learning model. Dialogues are held every other month and are open to any members who identify themselves as youth.

Finally, as part of its mandate to create opportunities for youth, CCEDNet created two paid learning opportunities. Farrar Brodhead took on the role of Emerging Leaders Coordinator, and Angelique Lalonde is the Francophone Outreach Coordinator.

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*Transcripts to the **Emerging Leaders Tele-Learning Dialogues** are available from [www.ccednet-rcdec.ca](http://www.ccednet-rcdec.ca).*

## CCEDNet Research Advisory Committee

**T**he purpose of the Research Advisory Committee is to build over the long term CCEDNet's capacity to undertake research. The committee makes recommendations to the board on priority CED research topics and proposals, and provides research advice and support to staff.

Despite its limited capacity, the Committee undertook a number of initiatives in 2004. It provided input to the board regarding recommendations for the Social Economy Design Team of the Social Science and Humanities Research Council (SSHRC). The Committee completed a position paper on SSHRC's

Community-University Research Alliance model and proposed six ways to empower communities to participate in the research process. The Committee also advised CCEDNet how best to respond to SSHRC's call for Social Economy research proposals and provided input to the SSHRC transformation process. The Committee wishes particularly to acknowledge

the contributions made by Eric Shragge and François Lamontagne to the work involving SSHRC.

In addition Committee members have provided advice on proposals advanced by the Community Economic Development Technical Assistance Program (CEDTAP) and by the Practitioner

Development Committee, and facilitated a workshop on evaluation at the 2004 CED Conference in Trois-Rivières.

Finally, thanks again to Eric Shragge, the committee drew up a discussion paper on strategic research questions for CCEDNET to consider for its medium- to long-term research agenda.

Photo: Site visit at Économie communautaire de Francheville (ÉCOF), Trois-Rivières.



## 2004 National Conference

**I**n May 2004, the National Conference on CED and the Social Economy - "Communities Creating the World We Want" - brought 570 participants from every corner of the country to Trois Rivières, Québec for dozens of workshops, plenary sessions, keynote addresses, site visits, and fabulous social evenings!

The conference was organized jointly by CCEDNet, CEDTAP, the Chantier de l'économie sociale, and was hosted by ÉCOF-CDÉC de Trois-Rivières. Conference speakers included: Lucienne Robillard, Minister of Industry Canada; Michel Audet, Minister of Economic and Regional Development Québec; and Eleni Bakopanos, Parliamentary Secretary with special emphasis on the social economy. Terry Mosey, Executive VP

for Bell Canada, provided a luncheon address on the private sector and CED. Participants chose from 55 sessions and eight site visits that presented the diversity of practice in Québec and across the country.

A special issue of *Making Waves* magazine on "CED and the Social Economy" was supplied to all conference participants, and a daily newsletter was distributed on-site and electronically. Copies of the daily newsletter, the conference program, and many of the presentations are available on CCEDNet's website. Conference evaluations found that 89% of participants rated their experience as excellent or very good and 83% plan to attend the 2005 national conference.

# Pan-Canadian Community Development Learning Network

**T**he Pan-Canadian Community Development Learning Network (PCCDLN) is a 2 1/2 year project to explore how integrated community-based initiatives contribute to social inclusion. Running from October 2003 to March 2006, the project will facilitate peer learning and research regarding models of service delivery that build communities' assets, skills, and social and economic development opportunities.

The first stage of research began in 2004 with a survey of 78 community-based initiatives that describe their activities through a social inclusion

lens. The results of the survey will be published in 2005.

The second phase of the research will result in case studies of initiatives occurring throughout Canada. In addition, the project will produce socio-economic indicator maps, a learning resource package, a tool box, and peer-learning events for practitioners and stakeholders.

The project will wind up in 2006 with a final report and a presentation to the 2006 National Conference.

## Co-ops in Immigrant & Refugee Communities

**I**n 2004, CCEDNet developed a three-year partnership with the Multicultural Health Brokers Co-operative and Immigrant Services Society of B.C. With support from the Co-operative Development Initiative, the project will assist in the development of two demonstration projects that foster social and economic inclusion of newcomers through Co-operative and Community Economic Development. From 2004 to 2007, the three partners will facilitate peer learning between immigrant and refugee co-operative and CED leaders.

The peer learning network will collaborate to describe how the co-operative model can foster

social and economic inclusion of newcomers. As well, this project will produce case studies of immigrant-led co-operatives and develop policy recommendations for strengthening immigrant-led initiatives in CED.

Photo: Chinese Drop-in Parents Group. Multicultural Health Brokers Co-operative, Edmonton.



# Regional Organizing

## **British Columbia**

The BC CED Network has 82 members. A Leadership Council helps to plan and guide regional work, learning events, networking sessions. A monthly e-newsletter reaches over 1100 practitioners. The BC CED Network and Fast Track to Employment together will host the 2006 national conference in Vancouver.

## **Prairies and the North**

In 2004, regional organizing has been a priority as membership continues to grow and opportunities for regional action arise. The social economy initiative afforded greater opportunities for networking and organizing; Prairie members convened in their respective provinces to develop a stronger voice for CED and to shape the federal initiative. Members in the North have convened to discuss the ramifications of their exclusion from the social economy financing and capacity-building initiatives.

The Alberta CED Network (ABCED Network) continues to weave together a broad range of individuals and organizations. Currently, the network is developing a "CED road show" that will go to communities across Alberta and engage people in a dialogue about CED with the goal of growing the network through outreach and education.

The Saskatchewan CED Network was officially formed in January 2005 and is in the process of developing an action plan to strengthen and support the Saskatchewan CED sector.

The Manitoba CED Network undertook its Community Development and Community Economic Development gathering in Winnipeg in

October 2004, an event that attracted more than 300 people from around the province.

New to each of these regions is a e-newsletter that provides information about CED resources, events, and national and local efforts and issues.

## **Ontario**

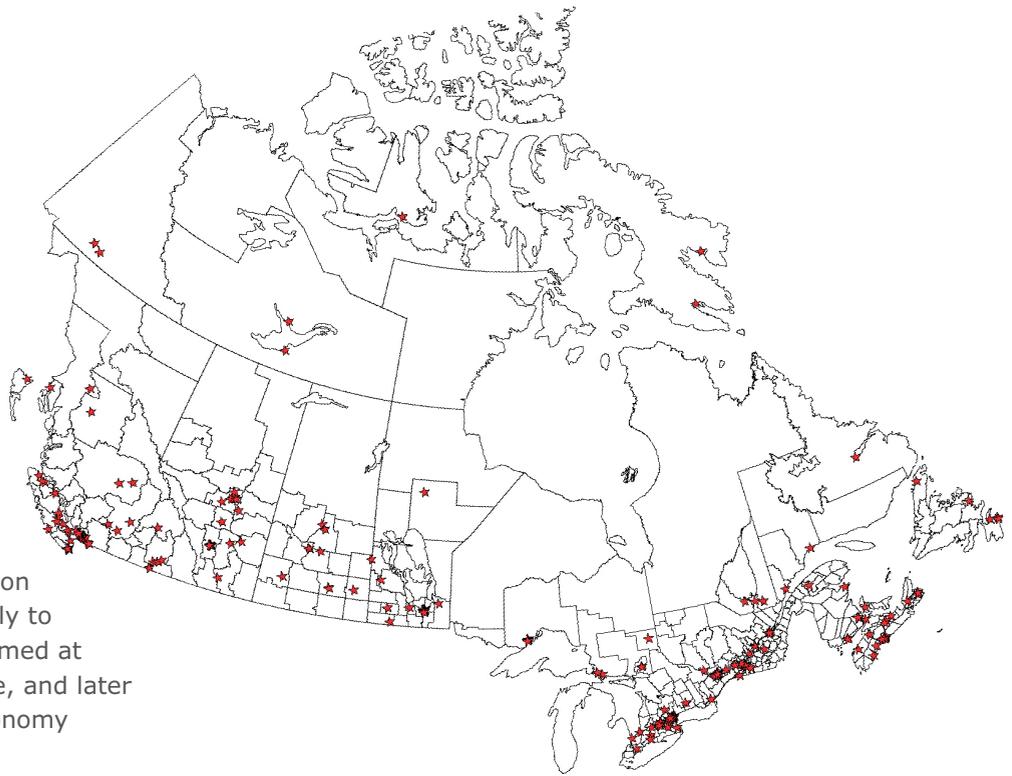
It's been very busy in Ontario! The Ontario CED Network is pleased to announce the birth of Économie solidaire de l'Ontario, which brings together over 350 francophone organizations from across the province. Thank you to our core team of francophone members and to our Ontario CCEDNet board members for all their hard work.

2004 has been a year of actively engaging our membership and creating communication tools and structures that will enable us to strengthen the CED movement in Ontario in 2005. As we move into a new year, we will focus on further engaging CED practitioners and on bringing a strong contingent to the conference in Sault Ste. Marie. In collaboration with our provincial and national partners, we are committed to ensuring that the sector plays a meaningful role in the development of the Social Economy initiative.

## **Québec**

For the last several years, CCEDNet has been working closely with the Chantier de l'économie sociale in Québec with a view to creating a formal strategic alliance. A first wave of interviews was conducted with our Quebec membership, which expressed its desire for further regional cooperation. Overall, these exchanges have been extremely positive. We are working to maintain strong links with our membership while developing an agreement that will facilitate complementary action by these two major networks.

Map: distribution of CCEDNet members across Canada.



## Atlantic

The Saint John Community Loan Fund is incubating the Atlantic CED Network. Since May 2004, members in the Atlantic region have met three times, initially to nurture the relationships formed at the Trois-Rivieres conference, and later to prepare for the Social Economy Roundtable.

Atlantic CCEDNet Board members met with the Atlantic Canada Opportunities Agency to build a bridge between the CED movement and the local regional development agency.

The Atlantic CED Network is young and its members are just getting to know each other. There is lots of room to grow. With such a rich

history of CED in the region, the future of the Atlantic CED Network will be exciting.

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To subscribe to the **quarterly e-newsletter of the Atlantic CED Network**, send an e-mail to Seth Asimakos, CCEDNet's Atlantic regional coordinator ([sasimakos@ccednet-rcdec.ca](mailto:sasimakos@ccednet-rcdec.ca)).

## 2004 Board, Staff, & Committee Membership

### Board Members

Cathy Harrington *President*  
Lutherwood (ON)

Natasha Jackson *Vice President*  
Metro Regional Housing (NS)

Ron Van Wyk *Secretary-Treasurer*  
MCC-BC Employment and  
Community Economic  
Development (BC)

Mark Cabaj *Chair, Practitioner  
Development Committee*  
Tamarack Institute  
(National)

David LePage *Chair, Policy Committee*  
Fast Track to Employment (BC)

Caroline Lachance *Co-chair,  
Membership Committee*  
Économie communautaire de  
Francheville (QC)

Peter Frampton *Co-chair, Membership  
Committee*  
Learning Enrichment Foundation (ON)

Victoria Morris *Co-chair, Emerging  
Leaders*  
Youth Action Now (SK)

Larry Casper  
CFDC of Central Interior First  
Nations (BC)

Ethel Côté  
L'Art du développement, (ON)

Kevin Edwards  
Community Opportunity &  
Innovation Network Inc. (ON)

Ify Uzor  
Distinctive Employment Counselling  
Services of Alberta (AB)

### **Membership Committee**

Caroline Lachance *Co-chair*  
Économie communautaire de  
Francheville (QC)

Peter Frampton *Co-chair*  
Learning Enrichment Foundation  
(ON)

Lisa Caton  
MCC Employment Development  
(AB)

Maureen LeBourdais  
LeBourdais Consulting (BC)

Natasha Jackson  
Metro Regional Housing (NS)

Ross Mayer  
Council for the Advancement of  
Native Development Officers  
(National)

Larry Casper  
CFDC of Central Interior First  
Nations (BC)

Anna Kirbyson  
Social Planning Council of Winnipeg  
(MB)

Veronica Vinge  
V.L. Consulting (AB)

Scott Ricker  
The Last Chance Ranch (BC)

### **Governance Committee**

Ethel Côté  
L'Art du développement (ON)

Kevin Edwards  
Community Opportunity &  
Innovation Network Inc. (ON)

Cathy Harrington  
Lutherwood (ON)

Natasha Jackson  
Metro Regional Housing (NS)

Ross Mayer  
Council for the Advancement of  
Native Development Officers (AB)

Rupert Downing  
Executive Director (BC)

Celia Smith  
Administrative Assistant (BC)

### **Practitioner Development Committee**

Bob Annis (MB)

Mark Cabaj *Chair* (AB)

Melanie Conn (BC)

Flo Frank  
Common Ground Consulting (SK)

Louis Grenier  
Prairie Hub (AB)

Diana Jedig (ON)

Doug Kane (ON)

Sandra Mark (BC)

Lynne Markell (ON)

Charlene Randle  
CMR and Associates (ON)

Penny Robart (BC)

Ify Uzor  
Distinctive Employment Counseling  
Service of Alberta (AB)

Veronica Vinge  
V.L. Vinge Consulting (AB)

### **Policy Council**

Vicki Austad (BC)

Eunice Grayson (ON)

Peter Hough (NS)

Eric Leviten-Reid (WI, USA)

Mike Lewis (BC)

David LePage (BC)

Rosalind Lockyer (ON)

Shauna MacKinnon (MB)

Lynn Markell (ON)

Ross Mayer (AB)

Bill Ninacs  
Coopérative de consultation en  
développement La Clé (QC)

Stewart Perry (WA)

Chris Pinney (ON)

Marcia Tait  
City of Edmonton, Community  
Services-Innovative Services (AB)

Sean Van Doorselaer (ON)

### **Research Advisory Committee**

Ron Van Wyk *Chair*  
MCC-BC Employment and  
Community Economic Development  
(BC)

Stewart Perry (WA)

Eric Shragge  
Concordia University (QC)

Doug Kane  
New Economy Group (ON)

Peter Hall  
Local Economic Development  
Program, Waterloo University (ON)

François Lamontagne  
Canadian Labour and Business  
Centre (ON)

Mary Ferguson  
Eko Nomos (ON)

### **Staff**

Rupert Downing *Executive Director*  
(BC)

Mike Toye *Program Director* (QC)

Nicole Chaland *Coordinator*  
Co-operative Development Initiative  
(BC)

Monique Bolduc *Administrator* (BC)

Celia Smith *Administrative Assistant*  
(BC)

Ellie Parks *BC and Yukon Regional  
Coordinator*

Brendan Reimer *Prairies and  
Northern Territories Coordinator*

Daniel Champagne *Québec  
Coordinator*

Monique Beaudoin *Ontario  
Coordinator*

Seth Asimakos *Atlantic Coordinator*

# Auditor's Report

**To the Board of Directors of  
THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK /  
LE RÉSEAU CANADIEN DE DÉVELOPPEMENT ÉCONOMIQUE COMMUNAUTAIRE**

We have audited the statement of financial position of The Canadian Community Economic Development Network / Le Réseau Canadien De Développement Économique Communautaire as at December 31, 2004, the statements of operations and the statement of changes in net assets for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation.

In common with many charitable organizations, this year the organization derived part of its income in the form of donations, which by their nature are not susceptible to complete audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Society and we were not able to determine whether any adjustments might be necessary to donations, revenues, excess of revenues over expenses and net assets.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2004 and the results of its operations for the year then ended in accordance with Canadian generally accepted accounting principles. As required by the *Society Act of British Columbia*, we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

In cases where the French version differs in meaning from the English version, the English version takes precedence.

Victoria, British Columbia  
March 11, 2005

**SHERWOOD & THOMAS**  
Chartered Accountants

**THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK/  
LE RÉSEAU CANADIEN DE DÉVELOPPEMENT ÉCONOMIQUE COMMUNAUTAIRE  
STATEMENT OF FINANCIAL POSITION  
AS AT DECEMBER 31, 2004**

	2004	2003
<b>ASSETS</b>		
Current		
Bank	\$12,779	\$ -
Accounts receivable (Note 3)	28,157	92,350
Prepaid	<u>6,580</u>	<u>1,868</u>
	47,516	94,218
Capital Assets (Note 4)	<u>3,582</u>	<u>6,761</u>
<b>TOTAL ASSETS</b>	<b><u>\$51,098</u></b>	<b><u>\$100,979</u></b>
<b>LIABILITIES</b>		
Current		
Bank overdraft	\$ -	\$58,465
Deferred revenue (Note 2)	-	22,482
Accounts payable (Note 5)	<u>15,119</u>	<u>18,285</u>
	<u>15,119</u>	<u>99,232</u>
<b>NET ASSETS</b>		
Net Assets	<u>35,979</u>	<u>1,747</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$51,098</u></b>	<b><u>\$100,979</u></b>