

# The Canadian **CED** Network



Building a People-Centred Economy  
2010 Annual Report

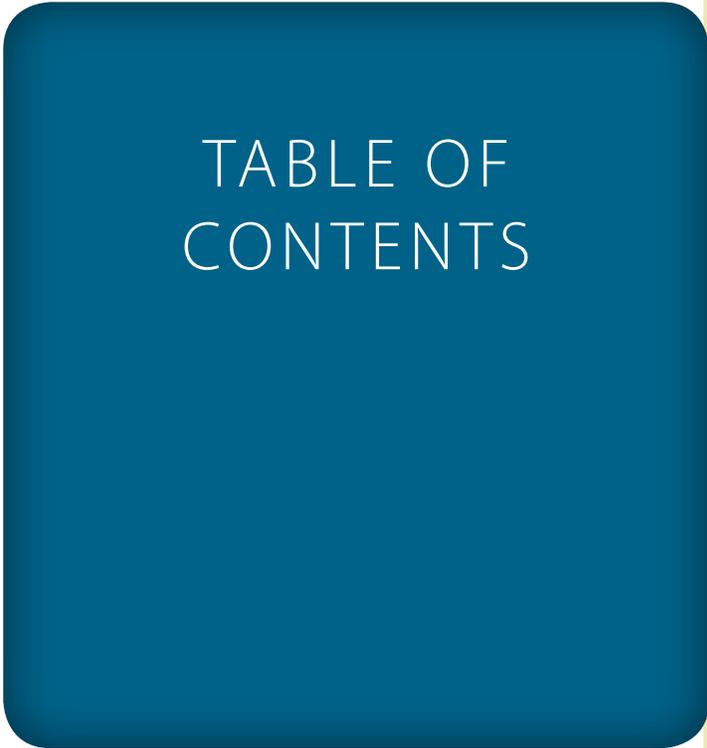
Strengthening Canada's Communities



The Canadian **CED** Network

Le Réseau canadien de **DÉC**

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## WHO WE ARE



The Canadian Community Economic Development Network (CCEDNet) is a member-driven, not for-profit, charitable organization made up of community-based organizations, co-operatives, social enterprises, practitioners, active citizens, researchers, and other organizations involved in community economic development (CED). We work to strengthen CED in urban, rural, northern and Aboriginal communities across Canada, and contribute to better social, economic and environmental conditions at the local level.

CED is local action to create economic opportunities and improve social conditions, particularly for those who are most disadvantaged. CED is an approach which recognizes that economic, environmental, and social challenges are interdependent, complex, and ever-changing and that effective solutions are rooted in local knowledge and led by community members. CED promotes holistic responses that address problems at individual, community, and regional levels.

### VISION

The Canadian Community Economic Development Network believes in sustainable and inclusive communities directing their own social, economic and environmental futures.

### MISSION

The Canadian Community Economic Development Network is a member-led organization committed to strengthening communities by creating economic opportunities that improve environmental and social conditions. We bring people and organizations together to share knowledge and build a collective voice for CED action. Our members are part of a movement creating community-based solutions to local and global challenges.

### VALUES

CCEDNet and its members are committed to the values of inclusion, diversity and equity. Our methods are participatory, democratic, innovative and entrepreneurial.

Some of our projects and activities in 2010 were:

**Social Economy Research:** Through our co-direction of the Canadian Social Economy Hub, we engaged in knowledge mobilization and supported research on the social economy to inform practice and policy.

**Immigrant and refugee/newcomer experience in Canada |** The Immigrant and Refugee Community Action Network (ICAN) continued to build bridges between immigrant communities and the mainstream CED community.

**Immigrant Settlement and Integration through Social Enterprise (ISISE) project |** The ISISE project profiled immigrant social enterprises, identified conditions for success, and supported the expansion of demonstration projects.

**Youth engagement in CED |** Our Emerging Leaders Committee advanced its goal of building a national movement of youth who are passionate about the future of their communities. The CreateAction youth internship program places young people with local host organisations across Canada for a six month period.

**International Engagement |** We facilitated learning and built connections between practitioners in Canada and around the world to support the development of international networks for the social and solidarity economies.

**Regional Mobilization |** We shared information, engaged members and supported regional priorities for policy change, practitioner development and peer learning.

**Advancing our CED Policy Agenda |** CCEDNet members and staff presented proposals to parliamentary committees, individual parliamentarians and government officials. We also collaborated with civil society partners to bring a CED voice to joint efforts.

**Learning events and skills building opportunities |** CCEDNet hosted national conferences and regional events like the Manitoba CED Gathering and delivered the Simon Fraser University Certificate Program for CED professionals.

**Spark (formerly the CED Technical Assistance Service-CEDTAS) |** We connected volunteer professionals to CED projects with specific technical assistance needs in Manitoba.

**Direct Services to Members |** CCEDNet continued to offer translation and on-line event registration services to members at competitive rates, as well as information, referral and support.

## HIGHLIGHTS OF OUR WORK

### STRATEGIC PLANNING

2010 was year two of a three-year strategic plan which focused on:

1. Movement Building
2. Communications and Knowledge Mobilization
3. Financial Sustainability
4. Administration and Governance

This year's annual report is structured to reflect these four themes and it presents highlights of the many activities that members and staff have carried out to achieve the plan's goals.

To review the 2009-2011 Strategic Plan, go to: <http://www.ccednet-rcdec.ca/en/node/6098>

## A WORD FROM OUR PRESIDENT



Building a movement of diverse organizations and individuals across the country striving to create community-based solutions to local and global challenges is no small task. Yet that is the goal CCEDNet has given us: to build a more broadly shared vision of the role communities need to play in sustainable and inclusive economic development.

The key to achieving this goal - and an important part of our current strategic plan - is the need to strengthen our relationships with partners. There are many organizations in Canada that share our vision of healthy, sustainable and inclusive communities. CED should not be seen as a panacea, but as an essential part of broader strategies and policies for well-being and sustainability.

The 2010 National Summit on a People-Centred Economy represented the culmination of those efforts over the past year. Building on the research produced by the Canadian Social Economy Research Partnerships, the summit brought together a dozen organizations around a common agenda. It also succeeded in putting the CED, cooperative and social economy movements on the national stage while forging new relationships with labour, environmental and credit union sectors. The mobilization created by these efforts continues still.

The past year was filled with progress but also some notable changes. As this report shows, board and committee members have been hard at work and made some important achievements in our strategic plan: we had our first online board election; we created provisions for formal regional committees; and we moved CCEDNet's administration from Ottawa back to Victoriaville, which led to some changes in staff. I would like to say thank-you to all our hard working staff, with a special thank-you to our Ottawa staff.

Most of all, thank-you to our members, whose involvement and support is the reason CCEDNet is here. We will continue strengthening Canadian communities together.

A handwritten signature in blue ink that reads "C Lachance". The signature is fluid and cursive, with the first letter 'C' being particularly large and stylized.

*Caroline Lachance*

Recently CCEDNet got a phone bill for \$460,000.

As you might expect, we do spend a lot of time on the phone - but this was a bigger bill than usual. While my colleagues revived me, I had time to think about the other big bills we all pay on a regular basis.

Calgary's 10-year plan to end homelessness showed that it costs less to provide adequate housing and support than short-term and ongoing emergency and institutional responses. Most studies indicate that those people with the highest needs incur system costs of \$100,000 or more per year – two to three times higher than the cost of providing housing and support.

A cost-benefit analysis of Québec's training businesses found that cost savings and increased government revenues generated \$96-million to the provincial and federal coffers. When the \$36-million government contributions are factored in, that makes for a \$60-million net gain.

An Ontario Association of Food Banks report edited by Don Drummond of TD Bank Financial Group, James Milway of the Institute for Competitiveness and Prosperity and Judith Maxwell of CPRN estimated the cost of poverty to Canadian society at between \$24-billion and \$30-billion annually.

We all pay when people live in poverty. Old approaches that treat the symptoms of poverty rather than the causes, and that don't invest in human development, will never solve this problem. These approaches are increasingly unaffordable and unjustifiable. CCEDNet members are demonstrating how coordinated community solutions that invest in people get better results and make us all better off.

Luckily, we were able to convince our phone company that there had been a mistake, and we avoided paying about \$459,800 of our bill. But there's no avoiding the costs of our current economic and social systems – that is, until we, as a society, choose a more people-centred economy.



*Michael Toye*

## A WORD FROM OUR EXECUTIVE DIRECTOR



# MOVEMENT BUILDING



**2010 National Summit on a People-Centred Economy |** The 2010 National Summit on a People-Centred Economy was different from CCEDNet's usual annual national conferences in several ways. Firstly, it was an important collaborative project, bringing together ten different organizations involved in CED, the social economy and the co-operative movements. With an explicit focus on movement building and concerted action, summit sessions focused dialogue on six key themes and recommendations for action. New relationships were built with the labour, credit union and environmental sectors, including keynote speakers from each movement. Finally, the 340 participants from ten provinces, two territories and five continents heard from MPs representing all four parties in the House of Commons, including two party leaders and two cabinet ministers. By showcasing the best research evidence produced by the Canadian Social Economy Research Partnerships, the summit helped build the profile of the CED, cooperative and social economy movements in Ottawa, and will serve as a foundation for further cooperation among organizing partners to continue to advance our shared objectives.

**Policy Work |** Members, staff, and partners continue to advance federal policy to build fairer and stronger local economies, tackle poverty and homelessness, and invest in sustainable communities. By cultivating relationships with Members of Parliament and local government representatives, the Network is bringing the 2010 Summit Recommendations into the policy arena. This relationship building has been developed through one-on-one meetings, participation in policy roundtables, and showcasing CED initiatives to MPs. The Summit Recommendations have been further advanced through submissions and presentations made by the Network's members, staff and partners to the House of Commons Standing Committee on Finance.

Earlier this year, CCEDNet's Board of Directors endorsed a set of Manitoba Policy Resolutions produced by our members following a provincial summit last fall. The 15 resolutions, covering everything from ethical procurement to housing and green jobs, will guide CCEDNet's activities in Manitoba for the coming year.

On a broader scale, the Network collaborated with national and local partners to provide a CED perspective in the Canadian Centre for Policy Alternatives' (CCPA) Alternative Federal Budget 2011 and the CCPA-Manitoba's Alternative Municipal Budget 2010. The Network continues to be an active member of the Make Poverty History campaign and the Dignity for All campaign – two national networks calling for the elimination of poverty and advocating for strong and meaningful policy measures to that end.

**Member Engagement |** Each year we work to expand and solidify the membership of our network.

In 2010, we used several strategies to grow our membership: SFU Certificate Program graduates received a one year membership,

and we also reached out to long time collaborators who had not yet joined CCEDNet and invited them to become official members of our network. This targeted outreach strengthens our membership by incorporating individuals and organizations who share our values and approach to CED. The overall membership structure was reviewed and the new membership category 'Sustaining Member' was created.

To reward members and encourage membership renewal, we offered a member discount at many of our events, including regional learning events and workshops. Members are also eligible to apply for CreateAction interns and 40 members hosted interns in 2010. These opportunities were successful in attracting new members to CCEDNet.

We took a number of steps to stay connected to our members. New members receive personal welcome letters from a Membership Committee representative in their region. In Manitoba, staff made personal visits to many new members and existing members.

With the goal of promoting the work of our diverse members to a broader audience, we featured events, best practices and profiles of our members in monthly newsletters and timely bulletins. We nominated several members for relevant awards to promote and recognize their valuable work, and to show the CED approach in action.

Some 80 members were engaged through active participation in CCEDNet committees, with Manitoba members meeting twice to set direction and policy priorities.

This year we began our network poster campaign to give members a visual sense of the organizations that make up our network. Posters featuring the logos of all member organizations in a given province were sent out to the membership to be posted in their office space. This campaign gave staff at member organizations the ability to see where they are situated in the broader CED movement. This process began in Manitoba and will continue in other regions next year.

**Spark** | Spark is a capacity building service of the Canadian CED Network. Our mandate is to work with the community development (CD) and community economic development (CED) sector in the city of Winnipeg, ranging from established community organizations to emerging groups, Canadian CED Network member organizations as well as non-members.

The work that community organizations are involved in is complex and requires many skill sets – often for crucial but limited periods of time. Spark recruits volunteers with specialized skills who are willing to provide free technical assistance to CD and CED initiatives. After meeting with both an organization and the technical assistance provider, Spark staff facilitate a match between the parties and develop a contract to specify what the volunteer and the organization will do together. From there, they monitor the process and results of the work that is undertaken. The program promotes

and facilitates knowledge transfer to the organization throughout the process, leaving a legacy of knowledge that increases the organization's capacity to address issues and challenges in the future.

Since the program's inception in 2005, Spark has developed strong connections with many community-based groups and organizations including neighbourhood renewal corporations, residents' associations, non-profit housing, health, community development, youth, newcomer and Aboriginal organizations. The program has also developed a pool of volunteers with specialized skills in the city, actively reaching out to and recruiting individual professionals from their workplaces (in the private, public and non-government sectors) and professional associations.

In 2010, Spark brokered 45 matches between organizations and volunteers which leveraged more than \$120,000 in needed technical assistance services to the sector. Local organizations were able to develop strategic plans, get help working with the media, build websites and databases, set up accounting systems, develop marketing strategies, and get assistance and advice on social enterprise development, to name but a few of the tangible outcomes.

**Certificate Program for CED** | The Certificate Program for Community Economic Development is jointly delivered by the Centre for Sustainable Community Development at Simon Fraser University and CCEDNet. The Certificate Program gives community developers the tools to democratize and re-localize economies. The program is designed for working professionals and can be completed in one year on a part-time basis. Classes serve as experimental labs where community leaders test out new techniques that build genuine community wealth. Our priority is to offer a high-quality classroom experience with exceptional instruction and effective tools. To that end, a recent in-depth evaluation (see page 10) and curriculum review has resulted in two new courses being offered in 2011.

The program has been offered in several regions of BC, two provinces and three countries. In 2010, the program partnered with five Community Futures organisations in rural BC via videoconference. The Town of High River, Alberta, also hosted the program. We're pleased to announce a partnership with the Hecate Strait Employment Development Society to offer the program in Prince Rupert, BC starting September 2011. To find out more or discuss bringing the program to your community, contact Nicole Chaland through the Program website: <http://www.sfu.ca/cscd/ced>

**2010 Manitoba Gathering** | With 605 people in attendance, it was yet another record-setting year at the 2010 Manitoba Community Development CD/CED Gathering. The Gathering provides free professional development, service learning, and networking opportunities for individuals from all sectors and walks of life who

**STUDENT EVALUATION RESULTS**  
June 2010



**How well did the program meet your expectations?**



*"I enjoyed all aspects... from meeting the inspiring people in the courses, to applying my work while completing assignments and the networking that has continued."*

**Who takes the program?**

30% work for government.

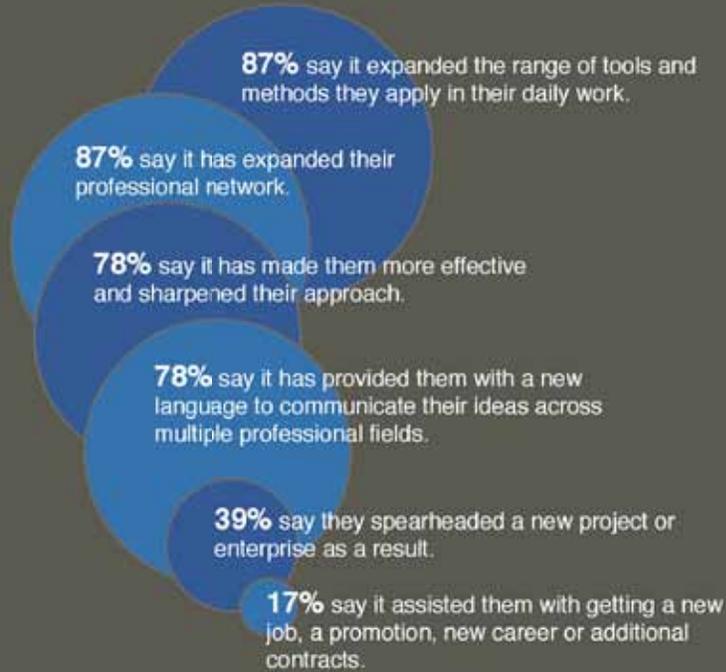
26% work for non-profits, co-ops or credit unions.

20% are social entrepreneurs.

13% work for Community Futures.

8% are consultants.

**How has the program affected your work?**



**Would you recommend the program to peers?**

100% answered YES

*"Each course was a gem, including the resources and tools provided, and the overall learning from all courses was very beneficial and integrated."*

**How would you describe the quality of instruction?**



*"You can't find this kind of practical, critical and timely training anywhere else. Thank you for bringing together such a talented and experienced group of teachers who work in their field of instruction."*

are interested in CD and CED. This year, we were pleased to welcome representatives from every Canadian province, including Nunavut!

The Gathering was again hosted at St. John's High School, located in the heart of inner city Winnipeg. This location highlights the innovative and effective CD/CED work being done in the inner city, while ensuring accessibility to the Gathering for local residents.

'Cultivating Cooperation' - the theme of this year's conference - served as an appropriate segue into Ian MacPherson's keynote address, which outlined the importance of the co-operative model for community development. Following the opening events, participants had 29 workshops to choose from, each of which explored at least one of this year's twelve topical themes including food security, rural development and youth engagement.

Food and refreshments proved to be one of the many highlights at the Gathering. Individual menu items were catered by four worker co-operatives and two social enterprises, and compostable dinnerware was purchased from the Waste Reduction Store.

The pre-Gathering CED Bus Tour visited six neighbourhoods and gave participants the opportunity to learn about the social enterprises, co-operatives and housing initiatives that are helping to reduce poverty, build capacity and strengthen communities.

The momentum that the Gathering has gained over the past seven years now extends beyond the boundaries of Winnipeg making it a leading conference opportunity for CED practitioners and enthusiasts across the country.

**CreateAction** | Through our national work experience program CreateAction, the Canadian CED Network is continuing to build a movement for engaging youth in community economic development. In 2010, the Network saw the successful completion of a 20-placement program and the launch of an expanded 40-placement program, engaging a total of 65 youth in CED and social economy organizations. All of these placements were with member organizations or with the Canadian CED Network directly.

The work experience program connects recent post-secondary graduates with organizations relevant to their educational background, helping students gain transferable job skills, develop professional networks, and gain an inside understanding of the realities and opportunities for CED work. Host organizations benefit from being able to pursue project activities that were not possible without additional funds and to hire young, talented individuals for a low-risk probationary period.

The 2010/2011 program ushered in new changes, including an added focus on green initiatives, which has helped to bridge the CED sector with environmental movements. Partnerships with member organizations to deliver regional CED events in lieu of a National CED Conference was another welcome addition to our program.

Over 95% of interns stated that CreateAction was effective in providing them with the necessary skills to advance in this field and over 75% have continued on in either a paid or voluntary capacity within CED.

**ICAN and ISISE** | The Immigrant and Refugee Community Action Network (ICAN) engaged its members to create a two year Action Plan based on its priority to support immigrant social enterprises across Canada. Communication has been enhanced through the development of a blog to share resources, member profiles and meeting information.

Members continued to provide guidance to the Immigrant Settlement and Integration through Social Enterprise project (ISISE). The first phase of this project was completed in 2010 and resulted in an Immigrant Social Enterprise Catalogue as well as a report documenting the benefits and challenges of this approach to settlement and integration. The report is based on a national survey as well as intensive documentation of six developing enterprises.

ICAN members also became involved in the planning committees of CCEDNet regional events to ensure that immigrant social enterprise is part of the agenda in these conferences.

**Social Economy Hub & Research** | 2010 was the last full year of the 5-year funding for the national hub as part of the Canadian Social Economy Research Partnerships (CSERP). Through CSERP, the six regional nodes and the national hub produced over 300 research projects on the social economy, examining topics such as Evaluation, Finance, Food Security, Governance, Housing, Indigenous Communities, Public Policy, Social Enterprise and more. CCEDNet led or co-led research reports on public policy both internationally and domestically, and the experience of community-university partnerships as part of the research program. Fourteen CSEHub telelearning sessions were offered on research findings, and eight thematic newsletters plus ten more profiles of social economy practitioners highlighted innovative community leaders across Canada and around the world.

CCEDNet's Research Advisory Committee members were active at the Association of Non-Profit and Social Economy Research conference and contributed to research design for a number of proposals and projects.

**Building a Global Movement** | CCEDNet's International Committee took a leadership role in the International theme at the National Summit, drafting the issue paper and leading consultations prior to and at the Summit. The Memorandum of Understanding with the Chantier de l'économie sociale which was extended to international issues in 2009 also served as a basis for collaboration in the preparation of the International Forum on the Social and Solidarity Economy which will be a major international event in 2011.

# COMMUNICATIONS SUSTAINABILITY ADMINISTRATION AND GOVERNANCE



## COMMUNICATIONS

Communications is a vital function for CCEDNet to function effectively as a national network. The detailed communications plan prepared in 2009 serves as a guide for our key messages and actions. Through it, we seek to enhance our ability to promote CED, support our members, and position CCEDNet as the leading resource dedicated to strengthening communities in Canada.

CCEDNet produces a vast array of communications products. In 2010, over 200 national and regional e-newsletters and bulletins were sent out in English and French to distribution lists of more than 7,300 recipients, or posted on our website which received 60,000 unique visitors.

Most recently, the Board's Communications Committee focused its energy on expanding CCEDNet's presence in social media and electronic communications - creating a Facebook 'Fan' page, Twitter account, and adding content to our French and English YouTube channels. To monitor our communication results, website traffic and social media outputs reports were implemented. The impacts of these will be evaluated in 2011.

## SUSTAINABILITY

One of the findings of the sector survey carried out in 2009 was that a significant portion of CCEDNet members was willing to pay higher membership fees if it allowed CCEDNet to offer better services. The Sustainability Committee met with the Membership Committee in early 2010 to discuss how the membership structure could be redesigned to allow for those greater contributions, without creating financial barriers that would prevent someone from joining. The result was the 'Sustaining Member' membership category, which was launched with the 2011 membership renewal campaign.

The Finance Committee also evaluated CCEDNet's project management practices, to ensure that adequate overhead costs were being charged to projects.

A special thanks to students Isabelle Yuan and Sarah Pyke from Cape Breton University's MBA in CED program who analyzed CCEDNet's business model and made recommendations to improve financial sustainability.

## ADMINISTRATION AND GOVERNANCE

In 2010, the Personnel Committee of the Board spent many hours undertaking a thorough review and update of CCEDNet's policy manual, which was completed late in the year. The new 100-page manual includes policies on CCEDNet's organizational culture, workplace health and safety, information protection and confidentiality, and working conditions. The Practitioner and Sector Strengthening Committee will be preparing a generic version of the policy manual that will be made available for members to adapt and use in their own organizations.

The Board's Finance Committee also played a greater role in the audit process - meeting with the auditors prior to and after the audit in order to provide specific direction on audit priorities. This is a practice that should continue in future years.



# OUR TEAM OUR FUNDERS



## OUR TEAM

### 2010 Board of Directors

Caroline Lachance, (QC) President

Carol Madsen, (BC) Vice-President

Cathy Harrington, (ON) (term ended at 2010 AGM)

Natasha Jackson, (NS) Past-President

Victoria Morris, (SK) Treasurer

Diana Jedig, (ON) Secretary, Practitioner and Sector Strengthening Committee Chair

Naomi Adams, (BC)

Brad Franck (MB)

Ryan Gibson (NL), Membership Committee Chair

Norman Greenberg (NS)

Stacia Kean (ON) Emerging Leaders Committee Co-Chair

Roz Lockyer, (ON) Policy Council Chair

Art Lew, (BC) (term began at 2010 AGM)

### 2010 CCEDNet Committee Members

#### National Policy Council

Roz Lockyer (Chair), Jeff Loomis, (Vice-Chair), Lisa Barrett, Louis Joe Bernard, Crescentia Dakubo, Norman Greenberg, David LePage, Lynne Markell, Ed McKenna, Joe Valvasori, Ray Wanuch.

#### Practitioner & Sector Strengthening Committee

Diana Jedig (chair), Barbara Rufo, Bob Annis, Carol Madsen, Flo Frank, Linda Godin-Sorin, Liz Nield, Michele Cherot

#### Membership Committee

Ryan Gibson (chair), Matthew Daw, Peter Frampton, Elspeth McKay, Jack Lovell, Bianca Mathieu

#### Emerging Leaders Committee

Ryan Legault-McGill (Co-Chair), Stacia Kean (Co-Chair), Émanuèle Lapierre-Fortin, Heather Hale, Barb Besner, Sarah Macdonald, Maggie Gilbert-Behn, Christopher Mitchelmore, Greg Knott, Kerri Herrfort, Tanya Gracie, Brittany Tibbo, Nicole Rosenow-Redhead, Raïmi B. Ossenji, Naomi Adams, Jesse Gair

#### ICAN (Immigrant & Refugee Community Action Network) Committee

Joseph Nyemah (Co-Chair), Indu Krishnamurthy (Co-Chair), Robert Newell, Aftab Khan, Lana Adeleye-Olusae, Iffat Zehra, Mohamed Maie, Jacqueline Bazompora, Ariela Cerna, Julio Rivas, Nelson Ovalle, Khan Rahi, Trevor David, Lee Fuge, Subrath Shrestha, Billy Granger

#### International Committee

Yvon Poirier (Chair), Ethel Cote, AndréAnne Cloutier, Roch Harvey, Derek Cameron, Art Lew, Iffat Zehra, Monica Adeler, Maeve Lydon

### Research Advisory Committee

Peter Hall (Chair), Ron Van Wyk, Annie McKittrick, Stewart Perry, Jessica Notwell, Joy Emmanuel, David Daughton, Paul Watson

### 2010 CCEDNet Staff and Contractors

Alexandre Charron, *Social Economy Knowledge Mobilization Researcher*  
 Bianca Mathieu, *Member Engagement Coordinator; Member Engagement and Communications Coordinator*  
 Brendan Reimer, *Prairies/Northern Territories Regional Coordinator*  
 Bre Woligroski, *Learning Events Coordinator (Manitoba)*  
 Dan Doyle, *Director of Finance and Administration*  
 David Daughton, *Immigrant Social Enterprise Project Consultant*  
 David McLean, *Sustainability Researcher*  
 Erin Brocklebank, *Communications Coordinator (parental leave)*  
 Fiorina Pasquarelli, *Spark Recruitment Coordinator*  
 Geoff Ripat, *Spark Program Coordinator*  
 Georgette Koblan, *Communications Assistant*  
 Greg Fergus, *Summit Coordinator*  
 Guylaine Simard, *Director of Finance*  
 Janielle Brooks-Smith, *Manitoba Rural Engagement Coordinator*  
 Jennifer Muldoon, *Ontario CED Event Organizer*  
 Jeremy Hatt, *Ontario CED Program Assistant*  
 Julio Rivas, *Spark Recruitment Coordinator*  
 Karin Kliewer, *Evaluation and Research Coordinator (Manitoba)*  
 Kezia Cowtan, *BC/Yukon Regional Coordinator*  
 Kirsten Bernas, *Policy Assistant*  
 Lindsey McBain, *Communications and Member Engagement Coordinator, Prairies/Northern Territories*  
 Matthew Thompson, *CreateAction Coordinator, National Summit organizer*  
 Michael Toye, *Executive Director*  
 Nathalie Girard, *Ottawa Business Office Manager*  
 Nicole Chaland, *Program Director, SFU Certificate for CED*  
 Nicole Rosenow-Redhead, *ISISE Project Researcher*  
 Nikyta Mathieu-Champagne, *Administrative Coordinator*  
 Paul Chamberlain, *Director of Programs*  
 Rachelle McElroy, *Knowledge Mobilization Specialist*  
 Richard Adlington, *Collaborative Technologies Researcher*  
 Rupert Downing, *Canadian Social Economy Hub Co-Director*  
 Ryan O'Connor, *Communications Assistant*  
 Seth Wright, *Communications Assistant; Communications Officer*

### 2010 FUNDERS

Canadian Centre for Policy Alternatives - Manitoba  
 Citizenship and Immigration Canada  
 Coast Capital Savings Credit Union  
 Government of Manitoba  
 Human Resources and Skills Development Canada  
 International Development Research Centre  
 Manitoba Community Services Council  
 Ontario Trillium Foundation  
 Social Sciences and Humanities Research Council of Canada  
 Vancity Community Foundation  
 United Way of Winnipeg  
 Uniterra  
 Winnipeg Foundation

### 2010 NATIONAL SUMMIT FUNDERS

Ontario Trillium Foundation  
 Canadian Social Economy Research Partnerships  
 Human Resources and Skills Development Canada  
 Rural Secretariat  
 International Development Research Centre  
 Assiniboine Credit Union  
 The Co-operators  
 Alterna Savings

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# Join the Movement

When Canadians get together to work on making their communities a better place, they inevitably focus on common issues; how to make their environments safe for themselves and their children; how to create jobs and decent futures; and to ensure everybody has a decent home.

The Canadian CED Network is the country's umbrella network for organizations and active citizens involved in a wide variety of community development activities. We bring people and organizations together to share knowledge and build a collective voice for CED action.

Together we are:  
Building Fairer and Stronger Local Economies  
Tackling Poverty and Homelessness  
Investing in Sustainable Communities

We urge you to work with us to better the social and economic conditions of Canada's communities. Membership in CCEDNet is open to all individuals and organizations who support our mission, values and goals.

**Become a member, visit: [www.ccednet-rcdec.ca](http://www.ccednet-rcdec.ca)**



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