

**THE CANADIAN COMMUNITY
ECONOMIC DEVELOPMENT NETWORK**

**FINANCIAL STATEMENTS
DECEMBER 31, 2015**

INDEPENDENT AUDITORS' REPORT

To the directors of
THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

We have audited the accompanying financial statements of THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK, which include the balance sheet as at December 31, 2015, and the statements of income, of changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for non-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amount and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENT AUDITORS' REPORT

Opinion

In our opinion, the financial statements present fairly, in all material respects the financial position of the Organization as at December 31, 2015 and their financial performance and cash flows for the year then ended in accordance with Canadian Accounting Standards for non-profit organizations.



Roy Desrochers Lambert SENCRL ¹
Chartered Professional Accountants Corporation

Victoriaville,
April 28, 2015

¹ Joël Minville, CPA auditor, CA

Roy Desrochers Lambert SENCRL est une entité juridique distincte et indépendante qui n'est pas associée ni mandataire des autres entités membres du Groupe RDL.

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Statement of Income

For the year ended December 31

2015

2014

REVENUE

Grants and contribution agreements

Government contributions	\$	422,258	\$	430,872
Community/Charitable sector		444,383		431,689
Other grants and contribution agreements		48,137		27,997

Earned and unrestricted income

Events		35,305		35,397
Contracted services		20,905		28,381
Memberships		45,831		42,462
Donations and other revenues		11,978		11,064
Interest		2,949		4,154

1,031,746 **1,012,016**

CHARGES

Direct project costs (schedule A)		195,788		202,822
Board, committees and members (schedule B)		19,379		17,525
Staff costs (schedule C)		721,578		630,337
Administration (schedule D)		111,592		139,000
Amortization of capital assets		1,806		3,516

1,050,143 **993,200**

SURPLUS (LOSS) FROM OPERATIONS **(18,397)** **18,816**

LOSS ON DISPOSAL OF CAPITAL ASSETS **-** **(218)**

SURPLUS (DEFICIENCY) OF REVENUE OVER EXPENSES **\$ (18,397)** **\$ 18,598**

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Statement of changes in net assets

For the year ended December 31

2015

2014

	Invested in capital assets			Total	Total
	Restricted		Unrestricted		
BALANCE, BEGINNING OF YEAR	\$ 251,505	\$ 2,856	\$ -	\$ 254,361	\$ 235,763
Surplus (deficiency) of revenue over expenses	-	(1,806)	(16,591)	(18,397)	18,598
Investments in capital assets	-	1,039	(1,039)	-	-
Internally restricted net assets (note 3)	(17,630)	-	17,630	-	-
BALANCE, END OF YEAR	\$ 233,875	\$ 2,089	\$ -	\$ 235,964	\$ 254,361

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Balance Sheet

As at December 31

2015

2014

ASSETS

CURRENT ASSETS

Cash and cash equivalents	\$	255,890	\$	251,361
Accounts receivable (note 4)		152,525		266,393
Prepaid expenses		<u>28,450</u>		<u>5,736</u>
		436,865		523,490

CAPITAL ASSETS (note 5)

		<u>2,089</u>		<u>2,856</u>
	\$	438,954	\$	526,346

LIABILITIES

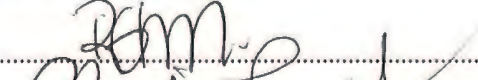
CURRENT LIABILITIES

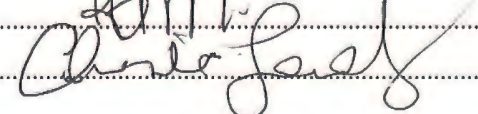
Accounts payable (note 7)	\$	30,153	\$	48,539
Deferred revenue and contributions (note 8)		<u>172,837</u>		<u>223,446</u>
		202,990		271,985

NET ASSETS

NET ASSETS RESTRICTED		233,875		251,505
NETS ASSETS INVESTED IN FIXED ASSETS		<u>2,089</u>		<u>2,856</u>
		235,964		254,361
	\$	438,954	\$	526,346

On behalf of the Board:


....., Director


....., Director

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Statement of Cash Flows

For the year ended December 31

2015

2014

OPERATING ACTIVITIES

Surplus (deficiency) of revenue over expenses	\$	(18,397)	\$	18,598
Adjustments for:				
Amortization of capital assets		1,806		3,516
Loss on disposal of capital assets		-		218
		<u>(16,591)</u>		<u>22,332</u>

Net change in non-cash working capital items

Accounts receivable		113,868		(117,756)
Prepaid expenses		(22,714)		(452)
Accounts payable		(18,386)		(12,178)
Deferred revenue and contributions		<u>(50,609)</u>		<u>28,225</u>
		<u>22,159</u>		<u>(102,161)</u>

5,568 (79,829)

INVESTING ACTIVITY

Acquisition of capital assets		(1,039)		(3,069)
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NET INCREASE (NET DECREASE) IN CASH AND CASH EQUIVALENTS

4,529 (82,898)

CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR

251,361 334,259

CASH AND CASH EQUIVALENTS, END OF YEAR

\$ 255,890 \$ 251,361

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Notes to Financial Statements

For the year ended December 31, 2015

1. ARTICLES OF INCORPORATION

The Organization is governed under the Canada Not-for-profit Corporations Act and is consequently exempt from income taxes. The objects of the organization are to alleviate poverty, reduce unemployment, and relieve suffering in economically challenged communities.

2. SIGNIFICANT ACCOUNTING POLICIES

Financial statements

The Organization decided to apply the Canadian Accounting Standards for non-profit organizations of the part III of the Canadian CPA handbook in accordance with Canadian generally accepted accounting principles.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for non-profit organization requires management to make estimates that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods presented. Actual results could differ from estimates made by management.

Revenues recognition

Contributions

The Organization uses the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Membership, event and other revenues

The Organization recognizes its membership, event and other revenues when all significant acts have been completed and collection is reasonably assured.

Cash and cash equivalents

Cash and cash equivalents consist of working funds, bank account balances including bank overdrafts that vary over time from overdraft to cash, and highly liquid investments that can easily be converted on short notice into a pre-determined cash amount without risk of significant variation in value.

Financial instruments

Measurement of financial instruments

The Organization initially measures its financial assets and liabilities at fair value, except for certain operations that are not concluded as an arm's length transaction.

It subsequently measures all of its assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost are represented by cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost are represented by the accounts payable.

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Notes to Financial Statements

For the year ended December 31, 2015

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Impairment

Financial assets measured at cost are tested for impairment if there are indications of possible impairment. The amount of impairment loss is recognized in net income. The impairment loss previously recognized shall be reversed to the extent of the improvement, either directly or by adjusting the allowance account, and must be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. This reversal is recognized in net income.

Transaction costs

The Organization recognizes its transaction costs in net income in the period incurred. However, financial instruments that are not subsequently measured at fair value are increased by the transaction costs directly attributable to the creation, issue or support.

Capital assets

Fixed assets are recorded at cost and depreciated over their estimated useful lives as follows:

	Depreciation Method	Rates
Computer equipment	Declining	45 %
Furniture and equipment	Declining	20 %

Impairment of long-lived assets

When events or changes in circumstances indicate that the carrying amount of long-lived assets may not be recoverable, undiscounted estimated cash flows are projected over their remaining term and compared to the carrying amount. To the extent such projections indicate that future undiscounted cash flows are not sufficient to recover the carrying amounts of related assets, a charge is recorded to reduce the carrying amount to equal projected future discounted cash flows.

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Notes to Financial Statements

For the year ended December 31, 2015

3. INTERNALLY RESTRICTED NET ASSETS

During the year, the Board of Directors decided to transfer an amount of \$ 28,122 to the Program funds from the Sustainability Fund. Furthermore, an amount of \$ 17,630 was transferred from the Sustainability Fund to the Net Unrestricted Asset to compensate the deficiency of the year. In 2012, the Board of Directors adopted a reserve policy and decided to create two new funds : Sustainability Fund and Program Funds. Those allocations help to finance programs' and general activities when the financial resources of the organization are insufficient. The organization cannot use those amounts received as allocation without the prior authorization of the Board of Directors. The amounts allocated are divided as follows:

	2015	2014
Sustainability Fund	\$ 137,293	\$ 183,045
Program Funds	96,582	68,460
	\$ 233,875	\$ 251,505

4. ACCOUNTS RECEIVABLE

	2015	2014
Receivables	\$ 145,403	\$ 256,675
Interest	624	2,682
Goods and services tax	6,498	7,036
	\$ 152,525	\$ 266,393

5. CAPITAL ASSETS

	2015		2014	
	Cost	Accumulated amortization	Net book value	Net book value
Computer equipment	\$ 9,000	\$ 7,198	\$ 1,802	\$ 2,378
Furniture and equipment	2,110	1,823	287	478
	\$ 11,110	\$ 9,021	\$ 2,089	\$ 2,856

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Notes to Financial Statements

For the year ended December 31, 2015

6. LINE OF CREDIT

The Organization benefits from an authorized line of credit for a total amount of \$50,000, bearing interest at prime rate plus 2.5%. The line of credit is renegotiable on a yearly basis.

7. ACCOUNTS PAYABLE

	<u>2015</u>	<u>2014</u>
Accounts payable	\$ 10,696	\$ 19,277
Wages and benefits	18,957	20,325
Accrued liabilities	<u>500</u>	<u>8,937</u>
	<u>\$ 30,153</u>	<u>\$ 48,539</u>

8. DEFERRED REVENUES AND CONTRIBUTIONS

Funds received in the current fiscal year that will be recognized as revenues in a subsequent year when all significant acts will be completed or when expenses will be engaged, are as follows:

	<u>2015</u>	<u>2014</u>
Government contributions	\$ -	\$ 6,839
Community/Charitable sector	122,653	162,182
Other restricted income	29,409	37,003
Memberships	20,775	15,701
Donations	<u>-</u>	<u>1,721</u>
	<u>\$ 172,837</u>	<u>\$ 223,446</u>

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Notes to Financial Statements

For the year ended December 31, 2015

9. INFORMATION ON CASH FLOWS

Cash and cash equivalents

	2015	2014
Cash	\$ 5,890	\$ 76,361
Term deposits	<u>250,000</u>	<u>175,000</u>
	<u>\$ 255,890</u>	<u>\$ 251,361</u>

10. FINANCIAL RISKS

Liquidity risk

Liquidity risk is the risk that an entity encounters difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly regarding its accounts payable. Management believes that the Organization has the liquidity to meet its commitments.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The main credit risks for the Organization are related to the clients and investment. The Organization extends credit to its customers in the ordinary course of business. Thus, the Organization is exposed to a concentration of credit on its clients. As at December 31, 2015, a sum of \$102,359 was due from three clients.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Organization is mainly exposed to interest risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The instruments with a fixed interest rate subjugates the Organization to a risk of fair value and those with a variable interest rate, to a risk of cash flows. The Organization is exposed to the interest rate risk regarding its financial instruments with a variable interest rate. Management believes that a change in the interest rate of 1% would not have any significant impact on the results or the financial condition of the Organization.

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Notes to Financial Statements

For the year ended December 31, 2015

11. COMMITMENTS

Leases

The Organization rents office space under leases maturing between June 2015 and September 2016. The future minimum rents totalled \$ 16,359 and constitute the payments for the next year.

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Supplementary Information

For the year ended December 31

2015

2014

SCHEDULE A DIRECT PROJECT COSTS

Contractors	\$	43,268	\$	67,452
Communications		19,724		19,532
Travel and meals		9,880		9,845
Project partner fees		70,836		65,049
Credit card processing fees		1,560		2,445
Materials and supplies		6,740		5,444
Advertising, design and publications		22,645		5,489
Meeting, events, rooms and equipment rental		16,229		18,899
Translation		4,906		8,667
	\$	195,788	\$	202,822

SCHEDULE B BOARD, COMMITTEES AND MEMBERS

Meeting, travel and meals	\$	19,379	\$	17,525
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SCHEDULE C STAFF COSTS

Wages and benefits	\$	719,860	\$	625,793
Contractors		1,718		4,544
	\$	721,578	\$	630,337

THE CANADIAN COMMUNITY ECONOMIC DEVELOPMENT NETWORK

Supplementary Information

For the year ended December 31

2015

2014

SCHEDULE D ADMINISTRATION

Insurance	\$	3,911	\$	4,035
Communications		2,264		2,479
Membership dues		159		157
Events		11,339		25
Employee training costs		280		62
Bank charges and online transaction costs		4,164		4,736
Equipment related costs		3,347		4,021
Office operations and supplies		14,832		20,130
Internet		28,595		24,714
Rent		36,197		39,010
Advertising and promotion		1,235		7,134
Professional services		595		26,569
Translation		4,674		5,928
	\$	111,592	\$	139,000